

**Public Health**  
**222 Upper Street, London, N1 1XR**

Report of: Sarah Mansuralli, Chief Development & Population Health Officer  
Designate Commissioning, North Central London Integrated Care Board (ICB).

Meeting of: Health and Wellbeing Board

Date: 28<sup>th</sup> June 2022

Ward(s): All

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## Subject: Community, Mental Health and Children and Maternity Service Reviews

### 1. Synopsis

- 1.1. This report provides members with an introduction to a new strategic review that NCL CCG has started, this time with a focus on pregnant women, babies and children. The review is complimentary to the work being undertaken in the community and mental health reviews as it focuses on the care of children in an inpatient care which is not part of the community or mental health reviews. However, there is close working between the three reviews to ensure a coherent and coordinated approach to service planning and delivery for North Central London residents.
- 1.2. The initial slides included provide a detailed introduction to the strategic review work of children, young people pregnant women and people with their babies. It includes details of what has prompted the review i.e. the strategic context, the governance of the work programme, the questions the review has set out to answer, comparisons with best practice, an overview of the programme, clinical involvement, and the approach to communication and engagement as well as work to date. As the review progresses further updates will be presented for discussion.
- 1.3. The report also contains a more detailed update on the progress of the community and mental health reviews. The report recaps on the work undertaken so far including developing a detailed case for change, agreeing a series of services descriptions which make up the core services offer and reviewing these against existing services to agree a

gap analysis. The two reviews have been run in parallel and as far as possible mirror each other in terms of approach etc.

- 1.4. This report then provides an update on how we are developing plans to move the reviews from a development to an implementation stage. This includes setting out an investment plan for Mental health services, to value of c£11million for new services across NCL. New investments include services such as the delivery of peer workers to support users and offer new opportunity for local people or strengthening community mental health teams to work more closely with local partners including Local Authority and voluntary sector. However, at this stage we are starting discussions with local Borough partnerships and are not in a position to give a more detailed description of how this work will impact on Islington residents. We are hopeful this detail and understanding will emerge over the summer as further local discussion takes place.
- 1.5. This report also provides details on work that Community Providers such as Whittington Health are leading to transform services including how they work more collaboratively on a range of services including community beds, virtual wards etc.
- 1.6. Work continues to agree additional funding to implement actions to reduce the core service gap and start to address the needs gap. This report notes briefly that any additional new community services funding will be used asymmetrically to fund core services in Boroughs with the biggest gaps, with the largest gaps against the service offer are Enfield, Haringey and Barnet. The sign off of a funding plan is subject to ICB approval.
- 1.7. In terms of general service development the report includes information on services for children's community services with particular focus on autism, therapies and ensuring some small clinical services such as community paediatrics are reviewed and developed to be more clinically sustainable.
- 1.8. In addition the report also provides details of the work being undertaken by Community Providers. It notes that each of the community providers has taken a lead e.g. colleagues from Whittington Health are leading the work on virtual wards. The report provides information on how virtual wards are being developed and access available for clinically appropriate Islington residents.
- 1.9. The report finally notes we are developing a set of community and mental health outcome indicators. These will sit within the overarching NCL population health improvement strategy and the community and mental health specific indicators and will, in time, help us track progress against the original aims of the reviews and help us demonstrate that we have seen an improvement in the health and well-being of local people.
- 1.10. We recognise that Borough partners are keen to have a much more detailed discussion on the implications of the community and mental health services review for Islington. As the report notes we are now moving into a transition and implementation phase and in discussion with local partners through our Director of Integration colleagues to agree some next steps in terms of delivery.

## 2. Recommendations

- 2.1. To receive the report on the NCL CCG's new Start Well programme and the update on the NCL CCG's review of community and mental health services.
- 2.2. To note the progress to date of the reviews and to receive further updates as the reviews progress.

## 3. Background

- 3.1. NCL has recently launched a review of services for children, young people, maternity and neonatal services. The purpose of the review was to understand how well local services meet needs and how well they perform against clinical best practice. The review is also explicit in terms of seeking to understand how best NCL CCG/ICB can achieve its ambitions to reduce inequities and improve health outcomes.
- 3.2. In running three reviews at the same time there is an obvious need to ensure alignment and to reduce any overlap. Each of the reviews has a clear delineation of its specific areas of responsibility, but recognises that children and young people live in the context of their families, schools etc. as well as having mental health and/or physical or developmental health needs. The three reviews will work closely together to ensure we have a joint and aligned approach to our plans and that they are coherent and well thought through in terms of delivery.
- 3.3. NCL CCG has undertaken a review of community and mental health services because it was concerned historic levels of funding and the implications this had on how local residents accessed services and what, for example, was being provided by community services in some Boroughs, e.g. giving anti-biotics at home, trial without a catheter etc. These are available to Islington residents.
- 3.4. In 2021/22 NCL CCG started to address some of these historic differences by using specific national programmes to fund a differential level of investment e.g. for the Mental Health Investment Standard and the Ageing Well Programme. Despite this new funding, gaps against the core services offer still exist and over the last few months NCL CCG has been working with Provider colleagues and increasingly with CCG Borough colleagues to review and update the gap analysis undertaken last summer to understand the remaining gaps against the core services offer, including the core coordination functions which were a new proposal for all Boroughs commission the core services offer.
- 3.5. This report provides an update on the reviews and details of the current phase of work. At a high level it starts to set out some findings for Islington and suggestions on how investment across NCL will be funded. The report describes a combination of approaches all of which will need discussion and careful consideration.

## 4. Implications

### 4.1. Financial Implications

- 4.1.1. There are no financial implications arising from this report. The measures and recommendations proposed in this report are not currently quantifiable. Any recommendations from this report, if adopted, will need to be expanded upon and reviewed with the financial implications assessed.

### 4.2. Legal Implications

- 4.2.1. The Council has a duty to improve public health under the Health and Social Care Act 2012, section 12. The council must take such steps as it considers appropriate for improving the health of the people in its area including providing services or facilities designed to promote healthy living (whether by helping individuals, to address behaviour that is detrimental to health, or in any other way). As well as providing services or facilities for the prevention, diagnosis or treatment of illness (National Health Service Act 2006, section 2B, as amended by Health and Social Care Act 2012, section 12 and Regulation 2013/351 made under the National Health Service Act 2006, section 6C).

- 4.2.2. Section 75 of the NHS Act 2006 allows partners (NHS Bodies and councils) to contribute to a common fund which can be used to commission health or social care related services. This power allows a local authority to commission health services and NHS commissioners to commission social care. The Council to continue to ensure that the Section 75 partnership agreement is in place for the investment of further funds. In light of recent changes made by Health and Care Act 2022, all formal agreements between the CCG and the council will need to be reviewed as CCGs are abolished and become ICBs.

### 4.3. Environmental Implications and contribution to achieving a net zero carbon Islington by 2030

- 4.3.1. No environmental implications.

### 4.4. Equalities Impact Assessment

- 4.4.1. The council must, in the exercise of its functions, have due regard to the need to eliminate discrimination, harassment and victimisation, and to advance equality of opportunity, and foster good relations, between those who share a relevant protected characteristic and those who do not share it (section 149 Equality Act 2010). The council has a duty to have due regard to the need to remove or minimise disadvantages, take steps to meet needs, in particular steps to take account of disabled persons' disabilities, and encourage people to participate in public life. The council must have due regard to the need to tackle prejudice and promote understanding.

4.4.2. An Equalities Impact Assessment is not required in relation to this report.

## 5. Conclusion and reasons for recommendations

- 5.1. This report provides details a new strategic review recently launched. It notes the national focus on services for pregnant women, their babies, and families as well as on children and young people. The review is an opportunity to better understand the position in North Central London and what actions may be needed to ensure we address the ICB challenges to reduce health inequalities and achieve better outcomes for local residents. At this stage it is too early to predict the outcome of the reviews and the Health and Well Being Board will receive regular updates as part of our communication and engagement work and will be in position to understand any recommendations that may arise from this review as it is progressed.
- 5.2. In terms of the community and mental health services review members are asked to note the progress that both reviews are making and although we may not yet be in a position to answer detailed questions about the implications of the reviews for Islington residents we can provide broad details on some of the work arising from the reviews and the impact for local Islington residents.
- 5.3. Having spent much time understanding current service delivery, gaps, funding opportunities we are now moving into a phase which will provide more opportunity to involve local borough partners in thinking through how we can deliver the core services offer locally and how we can ensure that, for example, some of the benefits of the reviews in terms of supporting better those with a physical and mental health needs can be achieved.
- 5.4. The Health & Well Being Board are asked to note the updates on the three NCL CCG Service reviews and note the next stage for each of these reviews.

### Appendices:

- **Appendix A: Updates on North Central London Clinical Commissioning Group Strategic Reviews**

### Final report clearance:

Signed by:



**Sarah Mansuralli**

**Chief Development & Population Health Officer Designate NCL ICB**

Date: 07 June 2022

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